**Title of Session:** Faculty Resistance to Online Learning

Moderator: Roger Goodson Title of File: 20060928frol Date: September 28, 2006

Room: Faculty Resistance to Online Learning Group

**RogerMG**: Time for intros: I am a professor of business and managment at Notre Dame de Namur University in Belmont, CA. Primary interests are in organizational learning and knowledge management.

**TiffanyMS**: I am a chemistry teacher in SD CA.

**JeffK**: I teach middle school mathematics in Murrieta, CA. I am working on my masters degree in education from CSUSM. I am taking my third online course. I am looking to revamp my curriculum with more technology

**DavidWe**: I'm David Weksler. I'm one of the Help Desk volunteers for Tapped In and I lead a discussion about math education and technology. I'm in Bucks County, PA, north of Philadelphia right now

CarolAG: I am a Behavior Interventionist at a Middle School

**MargueriGG**: I am the Computer Lab teacher and Technology Coordinator at St. Martinville Junior High, St. Martinville Louisiana

CarolAG: I'm from Breaux Bridge, La

**DawnShe**: I teach alternative ed- at risk high schoolers San Juan Capistrano> I'm in the CSUSM technology class

**TiffanyMS**: I hope your areas of La are doing well!!!

**CarolAG**: New Orleans is still rebuilding and so is Lake Charles

MargueriGG: Carol and I are right in the middle of New Orleans and Lake Charles

**TiffanyMS**: Oh my...

CarolAG: Cajun Country

**TiffanyMS**: If you need anything at all...just ask and I will do my best to provide.

**MargueriGG**: Well we are from Louisiana....LOL

CarolAG: thanks Tiffany...very sweet of you

**CarolAG**: I'm new to this. Ms. Barquet is my online teacher and I had to choose a class to attend so I chose this one....

**CarolAG**: How do I let her know I attended this session?

CarolAG: Will I get a transcript?

**TiffanyMS**: I am not so sure it is a class in so much as a discussion.

CarolAG: well discussion

BJ: your transcript will be emailed to you shortly after you log out, Carol

CarolAG: Thanks

MargueriGG: Thanks

**TiffanyMS**: Transcripts will be e-mailed automatically.

CarolAG: smiles

BJ turns the virtual floor over to Roger

**RogerMG**: OK. Everyone ready to 'deal with resistance?'

DawnShe: yes

TiffanyMS: Yes

JeffK: Let's go!

**CarolAG**: I deal with it everyday

MargueriGG: Carol and I work in the same school,...,I can vouch for that

**RogerMG**: I find that after a while, after having confronted multiple incidents of resistance, that I begin to wear down . . .or, I begin to 'simmer'.

**TiffanyMS**: What are the big stumbling blocks? What types of technology are needed to move forward with online courses?

**RogerMG**: that is, I begin to get angry . ..but without much of a target.

MargueriGG: Yes, I do to, especially trying to get my teacher IN TECH trained!

**CarolAG**: how do you deal with it Roger?

**RogerMG**: Good question Carol!

**CarolAG**: how do you get teachers on your staff to cooperate and use technology?

**TiffanyMS**: If we have a good plan with detailed steps perhaps it will be easier. Maybe I am being naive?.

MargueriGG: We still have teachers that cannot turn a computer on!!!

**TiffanyMS**: I think it might not matter if all staff members are involved at first.

**DavidWe** hopes they can turn the room lights on

**RogerMG**: It is a dilemma . . .if I sit with the anger, or let it simmer, after a while I am likely to become somewhat apathetic.

**TiffanyMS**: Just being allowed to forge forward as a small supportive group would be a good start.

**JeffK**: I find that many teachers are scared of the unknown...

**DavidWe**: Most PEOPLE are scared of the unknown

**JeffK**: and are willing to fight it hoping it will go away

DawnShe: Anger?

CarolAG: so true Jeff

**MargueriGG**: True, but they have to start somewhere

**RogerMG**: Well, there is another emotion . . .anxiety = fear of the unknown.

**DawnShe**: You all really sounding negative I'm not sure how that helps anything

**MargueriGG**: I get anxiety just driving into the school parking lot in the morning.....LOL

**DavidWe**: I've been teaching teachers about technology for 15 years, now

**CarolAG**: How did you get the ones who didn't care to learn about technology to cooperate?

**TiffanyMS**: I think one to one training is the best way to spread the motivation to learn and use technology.

**JeffK**: I think that we need to be willing to take baby steps..

**RogerMG**: Well . . . that's what I would like to focus on tonight. Emotions that 'we' have when we have to deal with resistance in others.

**TiffanyMS**: In-service reviews and introductions never get applied.

**JeffK**: Not to try to revamp your whole system in one year.

CarolAG: no they don't

MargueriGG: You are so right Tiffany

**DavidWe**. o O (Sustained (over several years) Professional Development)

**DavidWe** . o O ( with administrative support in addition to technology support )

**MargueriGG**: Maybe if the district would include a "use of technology" section in the observation forms.

**DawnShe**: I don't encounter resistance at all

RogerMG: ?

**CarolAG**: I agree with Marg

**DawnShe**: Well I think everyone wants to implement technology in the classroom

**TiffanyMS**: I totally think that teachers should be held accountable to the NETS.

**DawnShe**: They just don't really know what will really work

MargueriGG: Yes!!!!

**RogerMG**: One of the eventual results of these emotional features of dealing with resistance is 'burnout.' How is it avoided?

MargueriGG: accountability!!! yes

**TiffanyMS**: I had burnout after I helped to create our site technology plan.

**MargueriGG**: But using technology can actually make things easier for the teacher!!! It's for the kids!

**TiffanyMS**: Then I no longer wanted to work on the technology committee.

**MargueriGG**: Oh yes, Tiffany I was on the committee for that too!

CarolAG: I got burnt out working on the school improvement plan

**TiffanyMS**: Things are hard to get moving when you try to move the whole school at once (sometimes).

RogerMG: Uh-huh

**TiffanyMS**: So, I decided to go it alone for awhile.

DawnShe: Yes Tiffany I agree.

**DawnShe**: Lead by example

**TiffanyMS**: By alone, I mean that I tutor teachers one to one.

DawnShe: there you go!

**TiffanyMS**: and I lead by example...exactly.

**JeffK**: Resistant teachers need to see how successful others are with technology before they will change

**DawnShe**: I have found you can't "make" a teacher interested in anything

MargueriGG: True

**TiffanyMS**: This avoids, or gets me out of the burnout place.

CarolAG: I agree

**TiffanyMS**: Teachers who are really interested in taking these baby steps motivate me to keep tutoring.

**RogerMG**: Tiffany, a bit more on that please . . .

**MargueriGG**: I always hear, "you make it look so easy"....then I give the teachers a step by step tutorial on whatever it is I am presenting.

**TiffanyMS**: I just keep offering my help to those that need it.

**DawnShe**: there is sooo much out there in terms of resources-=it is really overwhelming. I think most people slowly figure out what works for them, whether it's technology-free or technology -full it's still learning.

MargueriGG: That's all you can do

**BJ**: May I have your attention, please?

CarolAG: Still you have those who fight the cause

**TiffanyMS**: I offer before school, after school, and prep period (mine) training. I will go to the teacher's offices or they can come to mine.

DawnShe: yes BJ

TiffanyMS: yes

CarolAG: yes

MargueriGG: yes

**BJ**: you all have some wonderful input. I'd also like to hear what comments Roger has on the topic, please

DawnShe claps

CarolAG: claps

MargueriGG: Claps!!!

**BJ** hopes Roger didn't burn out

**RogerMG**: OK . . .back to these emotions and in particular . . .'avoiding' burnout. Largely, burnout results from 'tedium'.

**RogerMG**: When dealing with resistance, we sometimes find ourselves 'selling' the same thing over and over, or trying the same things over and over. Which again, results in tedium eventually.

**RogerMG**: My earlier comments had to do with emotions that precede that state . . . anger, guilt, etc. and eventually, apathy. So, what I wanted to do here tonight was

**RogerMG**: to focus on how to 'stay' healthy in such an environment.

**DavidWe**: technology leaders need reinforcement, professional development, interaction with colleagues, too

**RogerMG**: That helps David . . .but some of us may be somewhat 'isolated' from colleagues in the tech field.

**MargueriGG**: you mean in terms of technology meetings, faculty meetings....?

**DavidWe**. o O (conferences, online meetings, whatever it takes...)

MargueriGG: oh ok

CarolAG: ah ha

**TiffanyMS**: It is true if you stand before large groups who never apply your suggestions or training because they are unsure of how to tailor the technology to their specific needs. I stay healthy by focusing on one person at a time. When I think change is required I go about it in a grass roots kind of way.

**DawnShe**: Focus on the successes not the "perceived" failures

**TiffanyMS**: Getting more and more people on board one at a time.

**RogerMG**: That's a good way of coping Tiffany . . . do others have suggestions.

CarolAG: we tried that at our school and it wasn't successful

**TiffanyMS**: If I am modeling not only the technology but the teaching of technology as well, I hope that others will do the same.

**JeffK**: If you turn the minority into a majority, it puts pressure on everyone to get on board. Hopefully relieving the burn out.

**DawnShe**: yes that's it lead by example

**DavidWe**: It's going to fail a bunch of times, Carol...trick is...try again with more (and different) "ammunition"

**TiffanyMS**: What sort of different ammunition?

**RogerMG**: OK . . .but in the midst of all of this, as David suggests, we have to take care of ourselves. Right?

CarolAG: right

TiffanyMS: Yes

**RogerMG**: So, having colleagues around is great, and successes (individual or other) are great. Other suggestions?

MargueriGG: I go back to Accountability on that one

**DawnShe**: honestly-- if we allow ourselves to become negative it just turns into a pity party-- lots of complaining and that brings eveybody down. You have to make things fun and appealing and keep it light

**TiffanyMS**: When I need more knowledge and training I no longer rely on the large groups. I find people who know, or are willing to learn with me, and we work in small teams or partners.

**DavidWe**: How will using technology MAKE SOMEONE'S JOB EASIER?

**RogerMG**: please explain 'accountability' . . . I think I understand but am not sure.

**TiffanyMS**: You have to solve your problems by finding people who support you. Do not let those who do not support your efforts get you down.

**MargueriGG**: We have "old die-hards" that will not pick up a mouse unless you tell them its part of their job description

**DavidWe** . o O ( Administrative support may translate into "part of their job description" )

CarolAG: lol Marg

**DavidWe**: There are some people who won't be moved

**TiffanyMS**: I agree with David. If Roger says that we are selling technology, then we have to let people know how it will benefit them.

CarolAG: I agree

**MargueriGG**: Administration tells me that it is My Job

DavidWe: But you NEED Administration to back you up

**RogerMG**: So, how do we 'get our goodies' if we overfocus on others?

**MargueriGG**: Oh I agree, but my administrator cannot "multi-task", in other words, she doesn't have time for that

**TiffanyMS**: Find out how the technology will help you to help your students and their parents. Feel good about learning something new.

**DavidWe** . o O ( TIME is THE four-letter word in education/schools/teacher prof. development )

**DawnShe** sighs

DavidWe hands Dawn a chocolate cookie

**MargueriGG**: Would you like to become our administrator, I will pay for your plane ticket....LOL

**RogerMG**: I think that's critical Tiffany . . .can we expand on her point . . . leaning something new?

**TiffanyMS**: I was angry the other day because the district changed our data base software and I was feeling as if the training was the blind leading the blind.

RogerMG: ok

**TiffanyMS**: I sent out an all staff e-mail begging for expert advice.

**RogerMG**: and . . .?

DavidWe: And?

DavidWe smiles

**TiffanyMS**: Amazingly, about ten teachers offered what little they knew and were willing to do their best working with me one to one.

**TiffanyMS**: It worked. I got through setting up a new grade book that parents could access.

DavidWe: That's great, Tiffany

RogerMG: Excellent!

**TiffanyMS**: Now I too train one to one. I send out an e-mail once a week offering my knowledge.

**MargueriGG**: Ok, so we concentrate on the ones that will work with us and pray for the rest??

**TiffanyMS**: The benefit is that I learn from those that I am tutoring. We are actually sharing knowledge.

DawnShe: there you go

**RogerMG**: Personally . . .I find that I have to become concerned with my own learning to avoid burnout.

**RogerMG**: . . . and not just my learning 'at school'.

CarolAG: I agree Roger

DawnShe: there you go Roger

**RogerMG**: Cooking, for instance.

MargueriGG: Can you make a gumbo???LOL

**TiffanyMS**: I am not sure that I understand.

CarolAG: lol

**RogerMG**: Never new how to 'really' do it well, but I am now fascinated by it.

RogerMG: And . . .taking 'time' for myself.

CarolAG: that's how I feel about technology

**TiffanyMS**: Maybe that is the bottom line of my story?

RogerMG: ?

**CarolAG**: I'm fascinated by it and I try to learn as much as I can to teach others that ask how to do this or how to do that

**MargueriGG**: Okay, here is the Louisiana theory, getting teachers to integrate technology is like making a gumbo, you put one ingredient in at a time, because if you put too much too soon, it just will not work

**TiffanyMS**: I am interested in my growth and development. Working with individuals is a way to learn while I teach. I do not have all the answers.

**RogerMG**: I think that sometimes we have to be 'good' to ourselves . . .whatever that means to us as individuals.

**DawnShe**: I think a teacher could invite an administrator into the classroom and demonstrate how the students are using technology for learning-- seeing it in action is impressive

**RogerMG**: Problem is . . .many of us have been taught to 'do' for others before ourselves. I think it's that way with teachers . . .and probably us'ns

CarolAG: uh huh

**TiffanyMS**: It might motivate administrator support, better yet have other teachers observe you to motivate them to get technology in their classrooms.

**DawnShe**: Don't worry be happy and find a nice hobby

**DawnShe**: there you go Tiffany

**RogerMG**: If we don't take care of ourselves . . . or 'resist' taking care of ourselves . . . we 'ain't' gonna do a good job working with resistance in others.

**JeffK**: Make time for yourself and you will flourish at work

MargueriGG: Yes, I agree make time for yourself

CarolAG: now ya talkin Roger...lol

DawnShe: Say your prayers, take your vitamins and do a good deed every day

**RogerMG**: Yup . . .mom taught me that one!

DawnShe: mom knows best!

**RogerMG**: absolutely:-)

CarolAG: good ole mom

**TiffanyMS**: But there are mutual benefit in working together as opposed to isolating.

**DawnShe**: Focus on the students, focus on how we are helping them, reaching them. Nothing else really matters

**TiffanyMS**: I would never learn without interaction.

**RogerMG**: None of us would . . .right?

**TiffanyMS**: I try to find people who are willing to share and support each other in new arenas.

**TiffanyMS**: Taking care of ourselves should include finding the best people with whom to interact.

**RogerMG**: And . . .we're almost out of time. So, finishing on a high note. BE GOOD TO YOURSELVES!!!

**DawnShe**: make friends with colleagues-- devote a part of department staff meeting to sharing tech lessons that work--or whatever-- as long as it is positive and student-focused

MargueriGG: Goodnight Everyone!

DawnShe: bye

**JeffK**: Be good to yourself and give mom a visit! Goodnight

**TiffanyMS**: Oh, and be positive!!!

CarolAG: Goodnight

**TiffanyMS**: If it is not working for you move on and find another space and people with whom you feel better.

BJ: the next FROL discussion will be on October 26

**TiffanyMS**: Thanks for your support this evening...with both resistance and my brother.

DavidWe: Thanks, Roger. Good discussion tonight

**BJ**: take care, Tiffany.

**TiffanyMS**: I appreciate the distraction and the new knowledge.

RogerMG: Thanks for being here.

**RogerMG**: Night all.